

2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

Physicians and CRNPs



Cardiology Specialists

888 Bestgate Road Suite 208 Annapolis, MD 21401

Phone: 410-897-0822 Fax: 410-897-0095 www.aamgcardiologyspecialists.org

November 10th, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as an interventional cardiologist for over 20 years and am currently Clinical Professor of medicine at George Washington University. I currently practice as a cardiologist in Anne Arundel County and as the Director of the Heart Institute at Anne Arundel Medical Center. In this role I have supervisory responsibilities over all divisions of the cardiology services at AAMC. I have been impressed in the manner in which AAMC strives to maintain its position as a regional leader in health care delivery and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community

In my practice as an interventional cardiologist, I estimate that I refer approximately 15 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Most of these patients currently have their preoperative testing including cardiac catheterizations at AAMC and they would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent programs. An example of this is the highly successful CPORT program at AAMC. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would refer all of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely.

Jerome Segal, MD

Director, AAMC Heart Institute



Cardiology Specialists

888 Bestgate Road Suite 208 Annapolis, MD 21401

Phone: 410-897-0822 Fax: 410-897-0095 www.aamgcardiologyspecialists.org

Salvatore S Lauria M.D., FACC 888 Best Gate Rd., Suite 208 Annapolis, MD 21401 September 29, 2014

To Whom It May Concern,

I would like to pledge my support to Anne Arundel Medical Center's open-heart surgical program. I have served as a cardiologist in Annapolis for 15 years, all of which as a member of the AAMC medical staff and most recently as an employee of the Medical Center and a member of the Anne Arundel Medical Group. During my tenure in Annapolis I have watched our hospital grow from a small, competent community health center to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner.

As an invasive cardiologist I perform approximately 70 diagnostic cardiac catheterizations yearly and refer 20 patients for cardiothoracic surgery. I know from years of direct patient care that our community appreciates the care it receives through the Anne Arundel Health System, both in the hospital and in outpatient settings. My patients also prefer to receive all of their care locally. If a cardiac surgical program were available at AAMC, I would refer all of these patients to AAMC for their cardiac surgical procedures.

I have heard patient's comment often that they appreciate having the CPORT program at AAMC. The success of this program stands as proof that the hospital can develop and implement valuable new medical services. I believe the same would be true for an open open-heart surgical program and I fully support the hospital in this endeavor. It would be important and extremely reassuring for patients to know that they can receive all of their cardiac care locally and that family members can visit them without having to drive long distances, or even out-of-state.

Sincerely,

Salvatore S Lauria M.D., FACC



Cardiology Specialists

888 Bestgate Road Suite 208 Annapolis, MD 21401

Phone: 410-897-0822 Fax: 410-897-0095 www.aamgcardiologyspecialists.org

October 31, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the certificate of need application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a cardiologist in Anne Arundel County and as a physician on staff at Anne Arundel Medical Center since 2009. I have watched AAMC grow from a small hospital in downtown Annapolis to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community. I often have patients inquire if we will have such a program in the near future.

In my practice as a cardiologist, I estimate that I refer approximately fifteen patients for cardiac surgery each year. Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

It is not just the patients who require cardiac surgery that are affected by the absence of a cardiac surgery program at AAMC. There is a significant down-stream effect as the lack of a cardiac surgery program at AAMC limits the percutaneous coronary options as well as electrophysiology procedures that we can offer. For instance, my procedures that include laser lead extractions, complex arrhythmia ablations, pulmonary vein isolations, all require cardiac surgery back-up on site. Thus, I am now required to move these patients and end up performing these procedures in Washington D.C. All of these can be performed at AAMC with a cardiac surgery program.

Please feel free to contact me with any comments or questions.

Sincerely,

Baran Kilical, MD, FACC

Cardiology and Cardiac Electrophysiology Assistant Clinical Professor of Medicine Diplomate, American Board of Internal Medicine Diplomate, ABIM Cardiology Diplomate, ABIM Clinical Cardiac Electrophysiology



Annapolis Cardiology Consultants

2002 Medical Parkway, #310 Annapolis, MD 21401

Phone: 410-224-0040

Fax: 410-224-4232

Marco A. Mejia, M.D., F.A.C.C. S. Ingo Ender, M.D. Boaz Rosen, M.D.

October 28, 2014 Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a cardiologist in Anne Arundel County and as a physician on staff at Anne Arundel Medical Center for 16 years. I have watched AAMC grow from a small hospital in downtown Annapolis to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community

In my practice as an interventional cardiologist, I estimate that I refer approximately 70 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer all my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

Marco A. Mejia, M.D.



Annapolis Cardiology Consultants, LLC

2002 Medical Parkway, Suite 310 Annapolis, MD 21401-7901

Phone: 410-224-0040 Fax: 410-224-4232

Marco A. Mejia, M.D., F.A.C.C. S.Ingo Ender, M.D., F.A.C.C. Boaz D. Rosen, M.D., F.A.C.C. Sadia J. Shafi, M.D.

December 9, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as a cardiologist in Annapolis, MD and as a physician on staff at AAMC for about one month. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. As a "fresh graduate" from Cardiovascular Medicine training and a recent appointee to the AAMC medical staff, I'm impressed by AAMC's overall superior quality of care, especially with the institution's ability to manage its acutely ill community members. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region and on par with its other programs. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

SA 12/10/14

Sincerely,

Sadia Shafi, MD

Annapolis Cardiology Consultants 2002 Medical Parkway, Suite 310

Annapolis, MD 21401



Annapolis Cardiology Consultants

2002 Medical Parkway, #310 Annapolis, MD 21401

Phone: 410-224-0040

Fax: 410-224-4232

Marco A. Mejia, M.D., F.A.C.C. S. Ingo Ender, M.D. Boaz Rosen, M.D.

October 28, 2014 Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program.

In my practice as a cardiologist, I estimate that I refer approximately 25 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer all my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

Boaz Rosen, M.D.

Myh, MO



Annapolis Cardiology Consultants

2002 Medical Parkway, #310 Annapolis, MD 21401

Phone: 410-224-0040

Fax: 410-224-4232

Marco A. Mejia, M.D., F.A.C.C. S. Ingo Ender, M.D. Boaz Rosen, M.D.

October 28, 2014 Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a cardiologist in Anne Arundel County and as a physician on staff at Anne Arundel Medical Center for 13 years. I have watched AAMC grow from a small hospital in downtown Annapolis to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community

In my practice as an electrophysiologist, I estimate that I refer approximately 15 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred to other hospitals in Washington Dc and within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer all my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

S. Ingo Ender, M.D.



November 11, 2014

Mr. Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, Md. 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a cardiologist in Anne Arundel County and as a physician on staff at Anne Arundel Medical Center for 14 years. I have watched AAMC grow from a small hospital in downtown Annapolis to a regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

In my practice as a cardiologist, I estimate that I refer approximately 20 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their pre-operative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area.

Based on the expected high quality of this program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me directly with any comments or questions.

Thank you, in advance, for your attention and consideration.

Respectfully submitted,

Barbara Hutchinson, M.D., Ph.D., F.A.C.C.



Jerry,

Today I was called by the Emergency Room physician to do an emergency catheterization procedure on a 56 year old diabetic having severe chest pain and a suspected acute heart attack. The catheterization revealed severe triple vessel coronary artery disease requiring bypass surgery. I called a surgeon at Washington Hospital Center who accepted the patient over the phone but 15 min later called back and apologized that WHC would not take the patient because of the type of insurance he has. I then called a surgeon at the Univ. of Maryland who accepted the patient and arranged for helicopter transport. Transport did not arrive for 1.5 hours, too long a time to have to wait in this emergency type of situation. Once before in an emergency setting with a man in his 40's with a dissecting aortic aneurysm, the patient died en route to the Univ. of Maryland whereas I would have expected him to survive had surgery been available at AAMC.

To summarize, we currently have serious problems with

- Access, as some hospitals pick and choose who they will accept based on their insurance or ability to pay and
- 2. Transport delay. Hopefully this patient will survive but I have had 2 patient deaths attributable to transport delays in the last 5 years.

I would anticipate approximately a dozen patients a year from my practice would need transfer for open heart surgery as things now stand. An open heart surgery program @ AAMC would obviate this problem.

Staff Warren, MD, FACC

Suite 218 South Towers Washington, DC 20010

BAY CARDIOLOGY 1204 West Street Annapolis, MD 21401 (410)263-0799

4000 Mitchellville Road Suite 406, Bowie, MD 20716

November 1, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a cardiologist in Ann Arundel County and as a physician on staff at Anne Arundel Medical Center for 15 years. I have watched AAMC grow from a small hospital in downtown Annapolis to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community

In my practice as a cardiologist, I estimate that I refer approximately 10 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office.. Many of these patients currently have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

Bullent Zaim MI

Chestertown Cardiology, LLC George Panas, M.D., FACC Juan Cordero, M.D., FACC 120 Speer Road Suite 2 Chestertown, MD 21620 410-778-1311 Fax: 410-778-0623

November 21, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as an invasive cardiologist in Kent County for the past 13 years and as a physician on staff at Anne Arundel Medical Center for more than a year. I have watched AAMC grow from a small hospital in downtown Annapolis to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community. It will definitely help me attract higher risk cases to AAMC ,cases that for the most part end up being referred to other institutions were surgical backup is available.

In my practice as a cardiologist, I estimate that I refer approximately 5-10 patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer a majority of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

Juan M Cordero, MD FACC

October 30, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a cardiologist in Kent County . I have watched AAMC grow from a small hospital in downtown Annapolis to regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community

In my practice as a cardiologist, I estimate that I refer approximately 50 patients for cardiac surgery yearly. Currently most of my patients referred for cardiac surgery are referred either out of state, to the District of Columbia, or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. Many of these patients currently have their preoperative testing and cardiac care in Kent County and would prefer to remain at near Kent County for their cardiac surgical procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer a significant amount of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

George Panas, MD FACC

Chestertown Cardiology

Chestertown MD 21620

410 778 1311



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

January 13, 2015

Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Ave Baltimore, MD 21215-2299

Subject:

Letter of Support - Anne Arundel Medical Center's Certificate of Need

Application for Cardiac Surgery Services

Dear Mr. McDonald:

As President of the Medical Staff of Anne Arundel Medical Center(AAMC), - and one of its longest-serving members — I am very proud to have watched this organization grow from a small, downtown Annapolis hospital into the fast-growing, major, regional medical institution that it is today.

For more than 40 years I have been affiliated with AAMC as an emergency department physician. During this time, the medical staff has grown from 140 to more than 1,000 members. The ED now serves more than 100,000 patients each year, making it one of the largest in Maryland. Currently, as president of the physician group that oversees the ED, I witness the selfless dedication and skilled care that our physicians, nurses and support staff provide the hundreds of patients who visit the ED daily. A high number of these visits are cardiac-related due to our region's growing number of senior residents. In response to this need, AAMC has focused on developing a highly sophisticated cardiac program, including its leading role in the C-PORT program.

That's why it's all the more painful for our staff to relinquish care of a cardiac patient and send that patient away for surgery. Quite frankly, we find it incomprehensible to interrupt care once diagnosis and initial treatment are underway, especially when surgery can be performed right here. Not only is it potentially dangerous to disrupt care, but it's always safer for the patient to move quickly in critical situations, let alone better to have family close by.

Part of my responsibilities as President of the Medical Staff is to participate as a member of the Board of Trustees. Over the past few years, I have been very impressed with how seriously the Board takes its mission, and how steadfast members have been in seeking a cardiac surgery program. Many of these individuals fend off countless inquiries from friends and colleagues as to why AAMC does NOT have such a program. Many think we already do, given AAMC's size and reputation.

Over the next few weeks I know that the Maryland Health Care Commission will give a fair and thorough review to AAMC's request for the CON. On behalf of our medical staff and the patients we serve, I entreat you to take a very hard look at the hundreds of patients AAMC transfers away each year, and the hundreds more whose lives might well depend on your reasonable, just and prompt decision.

Sincerely,

Ken Gummerson, Ph.D., M.D.

President, AAMC Medical Staff

Anne Arundel Health System

Adrian Park, M.D., FRCSC, FACS, FCS (ECSA) Chairman, Department of Surgery



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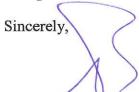
November 6, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Surgeon in Minimally Invasive and GI Surgery and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.



Adrian Park, MD, FRCSC, FACS, FCS(ECSA) Chair, Department of Surgery Anne Arundel Medical Center Professor of Surgery, PAR Johns Hopkins University School of Medicine



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January 30, 2015

Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Ave Baltimore, MD 21215-2299

Subject:

Letter of Support - Anne Arundel Medical Center's Certificate of Need

Application for Cardiac Surgery Services

Dear Mr. McDonald:

I have been with the Anne Arundel Medical Center for 40 years, as a practicing physician and later as Sr. Vice President for Medical Affairs. During those decades our health system has grown from a community hospital that was dependent on other institutions for tertiary care into a major acute care and community health organization. Today we offer most tertiary care ourselves, with capabilities for advanced clinical care in most specialties. This includes cardiology as well, but only up to a point. AAMC's sophisticated medical and interventional care has to end when cardiac surgery becomes necessary.

The CON application for cardiac surgery at AAMC documents the numbers of patients we have had to transfer 28 miles or more who are in urgent need of cardiac surgery. These are sick people whose care is disrupted, who are separated from the skilled team of cardiologists and nurses who have been taking care of them. They are transported to a hospital well out of their community to have major surgery that we are capable of providing, but are not permitted to offer. In addition, we would be able to offer it at significantly lower cost and integrated with the care of the team that they came to before the transfer and will come to again post-operatively.

In the era of the Institute for Healthcare Improvement's triple aim, adopted by CMS as well – better patient experience, better health for populations, and lower cost per case – this outdated approach results in precisely the opposite impact on all counts.

As a resident of the community, AAMC is also the hospital I have trusted with my own medical care and surgery. Its staff and physicians have earned my confidence. I find it distressing that should I need cardiac surgery, Maryland's regulatory structure denies me the right to have it here.

I urge the Health Care Commission to grant AAMC's CON request and allow us to offer a truly integrated program of cardiac care including surgery to the large population that depends on us.

Sincerely,

Joseph D. Moser, M.D.

Sr. Vice President for Medical Affairs

Anne Arundel Medical Center



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

December 3, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I am a family physician who has been on staff at Anne Arundel Medical Center for over twenty years.

My patients will benefit from a cardiac surgery program at AAMC because they already receive their ongoing cardiac care, preoperative testing and cardiac rehabilitation at AAMC. They voice a preference to remain at AAMC for their cardiac procedures.

Even under the best of circumstances, a family experiences significant stress when a loved one undergoes a life-altering operation followed by a lengthy hospitalization. Currently all of my patients are referred either to the District of Columbia or to other Maryland hospitals for cardiac surgery. When daily travel to unfamiliar and intimidating settings is necessary in order to visit with and encourage the patient, the family and the patient are further distressed. And when events don't go as planned during or after the operation and the patient's health status declines, the anxious family calls the primary care physician (me) for advice. But surgeons and clinical staff often don't feel a need to communicate with physicians outside of their medical community regarding a patient's care plan and progress. Both the family and I thus become worried spectators rather than effective participants in care.

AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that provides needed access to these services for our community.

Sincerely,

Patricia Czapp, MD



Donner Pavilion 2001 Medical Parkway Annapolis, MD 21401 www.askAAMC.org

BARRY R. MEISENBERG, M.D., F.A.C.P. Director

Phone: 443-481-5824 Fax: 443-481-5890 meisenberg@aahs.org

November 20, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing in support of the Anne Arundel Medical Center (AAMC) Certificate of Need application for a cardiac surgery program. As a resident of the Anne Arundel County for 18 years, I have witnessed many of my neighbors who had excellent care for cardiac conditions at AAMC but then had to travel out of the area, often out of state, for cardiac surgery services. Leaving the community for medical care is a burden on patients and families and especially frustrating when the reasons to require it are no longer valid.

I believe this is the situation with regards to cardiac surgery at AAMC. Given the growth and sophistication evident to all those who seek care or visit AAMC I question whether older rules still make sense. As a member of the medical staff for the past 6 years I can attest to the advanced clinical sophistication and high level of training of the medical, nursing and ancillary professional staff. Indeed, AAMC has developed other successful programs for complex medical illnesses both in surgical and non-surgical specialties. As a member of the medical staff, I have also been impressed by the medical center leadership's understanding of the commitment that has to be made to have a program of excellence, the only kind of program they seek to build. It is the same commitment that built successful regional programs in cancer medicine, bariatric surgery and many others. There is every reason to believe that AAMC will succeed in this one.

It would certainly be a great improvement of care of nearby residents to have AAMC as an option, one for which I am sure they would be very grateful.

Sincerely,

Bay Wesenberg



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

October 29, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new Cardiac Surgery Program. I have practiced as a primary care physician and specialist in Nephrology for 40 years. I was born and raised in Annapolis and have been a member of the Medical Staff at AAMC for my entire career. I feel that my patients would clearly benefit from a Cardiac Surgery Program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality Cardiac Surgery Program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

George Chamaras, M.D., F.A.C.P.

Chair, Department of Medicine



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

October 27, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald,

I am writing this letter in strong support for the CON application of Anne Arundel Medical Center (AAMC). I am a physician who trained at the Washington Hospital Center (WHC) during its initial years as a world recognized cardiac surgery center who has since practiced in the Annapolis area for over thirty years. Over most of those years I referred patients to WHC – and expected to choose to go there if and when I would need such care myself.

Over the past years AAMC has evolved from a community hospital to a superb regional medical center. I have also learned much more about cardiac surgery programs and the thresholds needed to obtain equivalent outcomes results.

I firmly believe that AAMC will have a program of equivalent high quality, at lower cost and far greater convenience than other more distant cardiac surgery centers. AAMC has developed numerous other excellent surgical programs and maintains superior reputations of top performance.

Based upon their consistent high quality care, high level of patient satisfaction, low cost, convenient location, superb facility and staff I would refer my cardiac patients to AAMC and choose to receive my cardiac care there as well as my family's care.

The southeast region of the state will be very well served by the approval of this CON.

Thank you.

Sincerely,

Henry J. Sobel, M.D., MBA

Department Chair of Women's & Children's Health



2003 Medical Parkway Wayson Pavilion, Suite 301 Annapolis, MD 21401 Phone: 443-481-3300 Fax: 443-481-3315

STEPHEN M. CATTANEO, II, M.D. Thoracic Surgery

January 3, 2015

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing in support of the CON application filed by Anne Arundel Medical Center for a cardiac surgery program. I have practiced as a Thoracic Surgeon in Annapolis for the past seven years and have been a physician on staff at Anne Arundel Medical Center for the duration. Based on my experience, our community would benefit from a cardiac surgery program at AAMC.

I have a growing thoracic practice, but am limited by the absence of a cardiac surgery program. On occasion, I have to refer Anne Arundel County residents to a facility with available cardiac surgery backup for a complicated cancer resection in the event that cardiopulmonary bypass is necessary. This significantly limits the continuity of my patients' cancer care since they leave the county for surgery but typically return for their chemotherapy, radiation, rehabilitation, etc at Anne Arundel Medical Center.

AAMC has an excellent track record of developing high quality clinical programs. Currently, the entire spectrum of cardiac care is available at Anne Arundel with the exception of cardiac surgery. Again, the need to refer patients out of Anne Arundel County to either the District of Columbia or other Maryland hospitals disrupts the all-important continuity and communication so important to maintaining high quality and low cost care for my patients.

As a physician leader, I believe the addition of a cardiac surgery program is a natural and necessary step in the ongoing evolution of Anne Arundel Medical Center into a tertiary referral center.

Sincerely,

Stephen M. Cattaneo, MD, FACS

Medical Director, Thoracic Oncology Division Director, Surgical Oncology Chief, Thoracic Surgery





Health Science Pavilion Suite 200 2000 Medical Parkway Annapolis, MD 21401 443-481-5300 TDD: 443-481-1235 www.aahs.org

October 23, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald,

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program.

I am the medical director of our Breast Center and have practiced as a breast surgeon here for fifteen years. With AAMC's support we have been able to build one of the busiest and most cost-effective breast centers in the state. This was accomplished through planning and strategizing with talented leadership. The leadership at AAMC values efficiency, compassion, the patient physician relationship, expertise and experience. They are ideally suited to build, and maintain an exceptional cardiac surgery program, and such a program is desperately needed in this county and community.

It is unfortunately a waste of resources to have to refer patients for cardiac surgery either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant and most patients would prefer to remain at AAMC. I have no doubt that AAMC will create one of the highest quality and cost-effective cardiac surgery programs in the state.

Sincerely

Lorraine Tafra, MD, FAC

Medical Director

LT:ak



Women's Center for Pelvic Health 2003 Medical Parkway Wayson Pavilion, Suite 150 Annapolis, MD 21401 443-481-1199

Fax: 443-481-1495 www.aahs.org

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Urogynecologist in the state and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Briana Walton M.D.

Health Sciences Pavilion Anne Arundel Medical Center

2000 Medical Parkway, Suite 607

Annapolis, Maryland 21401

Phone: 410 ■ 266 ■ 1644

Fax: 410 ■ 266 ■ 9919

ANNAPOLIS
Asthma, Pulmonary & Sleep Mr. Kevin R. McDonald, Chief
SPECIALISTS Certificate of Need
Maryland Health Care Commission
4160 Patterson Avenue
Baltimore, MD 21215

A Letter in Support of the CON Application for Cardiac Surgery at AAMC

"Who is he?" I asked the nurse on morning rounds. The man, sitting in a chair reading a newspaper, looked too good to be in the intensive care unit and we needed the beds. The nurse replied, "He's the CPORT patient on the cardiology service. He underwent angioplasty and stent placement yesterday."

"Unbelievable" is what I tell the staff when I describe how far we've come in treating patients with heart attacks. When I started out about 25 years ago, we would still place such patients in the ICU, but they would look much different and the outcomes were poorer. We would follow the EKGs of these much sicker patients and, as students, were fascinated by the predictable EKG's changes which occurred over the next few days. I now look back in horror at these memories because what we were witnessing on those EKGs was heart muscle dying, something we do not allow now.

The advances we have made were not as much about technology. We had angioplasty and stents in those days as well. The most impactful progress was due to improvements in process. We realized that every minute counts when saving heart muscle.

Cardiac surgery at Anne Arundel Medical Center is now before you for consideration. I'd like to lend you my perspective. As an intensive care doctor, I don't usually see post-MI patients who are stented, because they typically do well. I only see the more unstable patients who may require certain medications and machines in order to stay alive. If they require a facility that can perform cardiac surgery, these patients are transferred to Baltimore or Washington. Arrangements and transfers can take up to an hour, a situation antithetical to the "time is muscle" philosophy which is the foundation of the improved mortality and morbidity of this population.

Now I know there are many other factors besides time and access to care in determining whether a facility will be granted a certificate of need for a program. Quality, expected volume of cases, and the impact on the quality on other facilities are some elements reviewed and AAMC will have to prove its case. However, as a practicing physician and the ICU Medical Director, I have no doubt AAMC will deliver a high value cardiac program to the community. After training at NYU and Hopkins, I, like others, understand the value of tertiary care centers, but I think AAMC is the state's best kept secret. Feel free to contact me and I can give you concrete reasons why AAMC will be able to craft an outstanding CV surgery program.



Health Sciences Pavilion Anne Arundel Medical Center

2000 Medical Parkway, Suite 607 Annapolis, Maryland 21401

Phone: 410 ■ 266 ■ 1644

Fox: 410 ■ 266 ■ 9919

Mr. McDonald, I'd like to give you another perspective as well. Given the emphasis on patient-family centered care, the needs of the family should be discussed. A drive from Anne Arundel County to the Baltimore and D.C. cardiac centers can take about an hour. Speaking from experience, this can be onerous. In fact, I write this letter after visiting a Baltimore hospital twice today, totaling up to a 4 hour drive time. I, like other family members, am an integral part of the care team and need to have easy access to participate in creating both inpatient and transitional care plans.

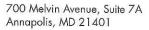
So, I end this letter by thanking you for spending the time and energy on this important matter. I believe that granting AAMC the certificate of need for cardiac surgery would allow patients, particularly the most vulnerable, a chance at the best possible care and outcomes.

Sincerely,

Aimee Yu M.D., MBA

ICU Medical Director Anne Arundel Medical Center ayu@aahs.org

Cell: 410-353-0765





Phone: 410.280.2260 Fax: 410.280.2290

January 26, 2015

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in full support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as an Anesthesiologist in Annapolis and as a physician on staff at Anne Arundel Medical Center for more than 16 years. I feel that my patients would clearly benefit from a cardiac surgery program here at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures.

AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Sohail Zaidi, M.D., MBA

S. Zad



January 2, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the application for the Certificate of Need for a Cardiac Surgery program at Anne Arundel Medical Center. I have practiced emergency medicine at AAMC since completing my training in 1994, and I am the current Chief of the Emergency Service. Over the years working in the AAMC ED, I have had the opportunity to work with many excellent cardiologist colleagues, and to witness the excellent care that they provide, on a daily basis, to our patients. I've been involved in the establishment of processes and protocols to ensure that our patients with acute ST elevation myocardial infarctions receive the most effective treatment, PTCA, in the shortest time possible. Unfortunately, during my 20 plus years of practice at AAMC, I've seen many hundreds of patients who have had to be transferred to other facilities, away from the cardiologists whom they trust and rely on, for cardiac surgical procedures. I've had to explain to many patients that, while we have a robust medical cardiology program at AAMC, with excellent patient outcomes, we are not currently able to provide some of the most critical procedures at our (their) hospital. The decision to transfer a patient to another city for such a serious operation not only has a huge effect on the patient, but also on the loved ones, who often have to make arrangements to be away from their homes for several days or longer.

I believe that the time has come for our patients to receive the full gamut of cardiac services at AAMC, "their" hospital. Our other surgical programs are among the best in the state, and I have no doubt that Cardiac Surgery will follow suit. The commitment and dedication to such a program that is already being exhibited by the AAMC Medical Staff and administration, as we apply for the CON, will ensure that the program provides the highest quality, and best value to our patients.

I, along with my other Emergency Department medical staff, fully support AAMC's application for the Certificate of Need for Cardiac Surgery, and we all look forward to the day, hopefully soon, when our cardiac patients can receive the full spectrum of medical AND surgical care at "their" hospital, Anne Arundel Medical Center.

Thank you for your consideration.

Sincerely,

C. Michael Remoll, M.D. Chief, Emergency Services Anne Arundel Medical Center Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Family Physician in Annapolis since 1990, and have been on the medical staff at Anne Arundel Medical Center for the same period of time. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland such as Johns Hopkins or the University of Maryland Medical Center. These hospitals are relatively distant from my patients' homes and from my practice. In addition, patients often are pensive about going to an unfamiliar health system in a large city, where access and parking can be quite difficult. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Stephen Hansman M.D.

Medical Director AAMG Primary Care

Stephen Hausman

8109 Ritchie Highway

Pasadena, MD. 21122



December 12, 2014

Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Ave Baltimore, MD 21215-2299

2002 Medical Parkway Sajak Pavilion, Suite 320 Annapolis, MD 21401 T 410.571.8733

Subject:

Letter of Support- Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery

Services

F 410.571.6309

Dear Mr. McDonald:

Maria C. Scott, MD Medical Director Cataract & Refractive Surgery Heather A Nesti MD Glaucoma & Cataract Surgery

Orin M. Zwick, MD

Oculoplastic Surgery Prisca A. Diala, MD

Medical Retina Tamara K. Fackler, MD Medical Retina

Nikki S. Meadows, OD

I am writing to offer my strong support for the Certificate of Need application submitted by Anne Arundel Medical Center (AAMC) to establish a cardiac surgery program. The community needs and deserves a local cardiac surgical program that complements the existing, high-quality services and facilities that AAMC has developed over the years.

Anne Arundel Medical Center is my hospital of choice. A cardiac surgery program at AAMC would create a more seamless experience for patients who need this level of care, and alleviate the burden of having to travel to another hospital after care has already been started at AAMC. A heart surgery program at AAMC would improve the quality and access of healthcare available in my community.

I understand and appreciate that the Maryland Health Care Commission (MHCC) must approve hospitals in Maryland that seek to provide cardiac surgery services. I fully support this project, and hope the MHCC will see the value and benefit of AAMC's application to provide this critical service in my community.

Thank you in advance for your consideration.

Sincerely,

lost, m. Just Maria C. Scott, M.D.

cc: Anne Arundel Medical Center

Annapolis Primary Care

R. Scott Eden, M.D.
Patrick J. Canan, D.O.
Andrew P. McGlone, M.D.
Semra Sahinci, M.D.
Natalie Lake, M.D.
Tim Fry, D.O.

December, 9th 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have been a primary care physician and a member of the medical staff for almost 10 years. I know that my patients would benefit greatly from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. The extra burden placed on patients in an already stressful time is quite significant. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has exceptional surgery programs in place and has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would plan to refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Andrew McGlone, MD

Chief of Family Medicine,

Anne Arundel Medical Center

ANNAPOLIS RADIOLOGY ASSOCIATES

BROWN, CROFT, FRAZIER, P.A.

December 8, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I currently serve as Chief of Radiology and have practiced as a neuroradiologist on staff at Anne Arundel Medical Center for 15 years. Local patients would benefit from a cardiac surgery program at AAMC by eliminating the need to travel far from home for their cardiac care.

Currently, patients referred for cardiac surgery are referred to other hospitals in Maryland or to the District of Columbia and even sometimes out of state. These hospitals are relatively distant from patients' homes and from my practice. Many of these patients have their preoperative testing and other cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining high quality surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region.

Sincerely,

Timothy S. Eckel, M.D.,

Chief of Radiology

TSE/sg



George C. Samaras, M.D. Emeritus

Joseph N. Friend, M.D. Internal Medicine • Endocrinology

Howard D. Goldstein, M.D. Internal Medicine

Stephen C. Hamilton, M.D. Internal Medicine

Michele Smadja-Gordon, M.D. *Endocrinology*

Titus C. Abraham, M.D.
Internal Medicine

Kevin M. Groszkowski, M.D. Internal Medicine

Courtney A. Milne-Krohn, M.D. Internal Medicine

Katherine J. Anderson, M.D. Internal Medicine

Mollie D. Sourwine, M.D.

Rita J. Ganesan, M.D.

Jennifer L. Cuhran, M.D. Internal Medicine

Wynn Boyle, C.R.N.P., C.D.E. Diabetes Education

Eileen Delaney, C.R.N.P.

Sara Adelman, C.R.N.P.

Susan Moreland, C.R.N.P.

Kastle Donovan, C.R.N.P.

Amy Ricker, C.R.N.P.

Sarah Callanan, C.R.N.P.

Brenda Mathews-Vitello, C.R.N.P.

December 4, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as an internist in Annapolis for the past 6 years and as a physician on staff at Anne Arundel Medical Center for 12 years. I believe that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs at a lower cost. I am confident that AAMC will create a high quality cost competitive cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their cardiac procedures.

Sincerely,

Titus Abraham, M.D.



MD MRO SERVICES, LLC · PO Box 5633 · Annapolis, MD · 21403 · 443 863-6676

December 5, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a pathologist and medical review officer physician on staff at Anne Arundel Medical Center since 1990. I feel that our patients and their families would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

For the 25 years I have been on the AAMC medical staff I've had the frustration of watching patients needing cardiac surgery being referred to other hospitals within Maryland and D.C. This is not a popular decision in our community. Given our hospital's reputation for excellent care, our community members want to have cardiac surgery where they live. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. As Chief or Pathology, I can assure you the laboratory and blood bank are fully capable of supporting this new program and are anxious to meet the challenge.

Sincerely,

Sanford H. Robbins III, M.D.

Senford Allohins IN MIS

Chief of Pathology

MD MRO SERVICES, LLC · PO Box 5633 · Annapolis, MD · 21401 443 863-6676 phone or fax



EXCEPTIONAL CARE, EXTRAORDINARY PEOPLE

DIPLOMATES OF THE AMERICAN BOARD OF UROLOGY

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Urologist in Annapolis and as a physician on staff at Anne Arundel Medical Center for the past 7 years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgical programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Robert S. Hanley M.D.

Anne Arundel Urology

Anne Arundel Medical Center

Acute Care Surgery Service

Drs. Buckley, Matteson, Lin, Quigley, Schaefer, Wormuth

November 11, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I work as a Surgical Hospitalist at Anne Arundel Medical Center and have served as a physician on staff for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community. We have encountered countless occasions of patients in need of emergency cardiac care and surgical intervention but have been unable to offer it here on an urgent basis. Such patients have needed emergency transfers to outside facilities and having a cardiac surgery service available on site would expedite such intervention and provide the community with a much needed service. Every minute is vital in such cases and the faster we can offer appropriate care, the more likely patients are to have a better outcome.

Currently, all of our patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from our patients' homes and this hospital. Many of these patients have their preoperative testing and cardiac care at AAMC and would certainly prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgical programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would definitely refer patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Frank Lin, MD

General Surgery, Surgical Hospitalist



Women's Center for Pelvic Health 2003 Medical Parkway Wayson Pavilion, Suite 150 Annapolis, MD 21401 443-481-1199 Fax: 443-481-1495 www.aahs.org

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Urogynecologist in the state and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Kay Hoskey, M.D.



Women's Center for Pelvic Health 2003 Medical Parkway Wayson Pavilion, Suite 150 Annapolis, MD 21401 443-481-1199

Fax: 443-481-1495 www.aahs.org

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Urogynecologist in the state and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Yong T. Zheng, M.D.



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

November 10, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a hospitalist physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Rakhee Toraskar, MD



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

November 5, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Medical Hospitalist at Anne Arundel Medical Center. I am a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Dr. Nadra Khan MD,

Anne Arundel Medical Group

Wadra N. Khow.



2001 Medical Parkway Annapolis, MD 21401 443-481-1000 TDD: 443-481-1235 www.aahs.org

November 15, 2014

Mr. Kevin R McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a general surgeon in Annapolis and as a physician on staff at Anne Arundel Medical Center for twenty-seven years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by the community.

Currently all of my patients referred for cardiac surgery are either referred out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

David E Matteson, M.D.

November 7, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a General Surgeon in Maryland and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Brooke Buckley, MD FACS



Wayson Pavilion, Suite 210 2003 Medical Parkway Annapolis, MD 21401

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CURTIS HARRIS, JR., MD
JAY M. RHEE, MD
STUART E. SELONICK, MD
JASON D. TAKSEY, MD
CAROL K. TWEED, MD
STANLEY P. WATKINS, JR., MD
JEANINE L. WERNER, MD
JULIE HUBBARD, CRNP

October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support the Certificate of Need application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as an internist and Hematologist-Oncologist in Maryland, and on the staff at AAMC for many years. I believe that my patients would benefit from a cardiac surgery program at AAMC and that such a program is needed and desired by our community.

At this time, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are distant from my patients' homes, and from my practice. Most of these patients have preoperative testing and care at AAMC and would prefer to remain at AAMC for their cardiac surgery. I am confident that AAMC will create a high quality cardiac surgery program that would be on par with other centers in the region. I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their procedures.

Very truly yours,

Jeanine L. Werner, M.D.

AAMC Oncology and Hematology



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JEANINE L. WERNER, MD
JULIE HUBBARD, CRNP

October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support the Certificate of Need application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as an internist and Hematologist-Oncologist in Maryland, and on the staff at AAMC for many years. I believe that my patients would benefit from a cardiac surgery program at AAMC and that such a program is needed and desired by our community.

At this time, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are distant from my patients' homes, and from my practice. Most of these patients have preoperative testing and care at AAMC and would prefer to remain at AAMC for their cardiac surgery. I am confident that AAMC will create a high quality cardiac surgery program that would be on par with other centers in the region. I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their procedures.

Very truly yours,

Jay M. Rhee, M.D.

AAMC Oncology and Hematology



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JEANINE L. WERNER, MD
JULIE HUBBARD, CRNP

October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support the Certificate of Need application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as an internist and Hematologist-Oncologist in Maryland, and on the staff at AAMC for many years. I believe that my patients would benefit from a cardiac surgery program at AAMC and that such a program is needed and desired by our community.

At this time, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are distant from my patients' homes, and from my practice. Most of these patients have preoperative testing and care at AAMC and would prefer to remain at AAMC for their cardiac surgery. I am confident that AAMC will create a high quality cardiac surgery program that would be on par with other centers in the region. I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their procedures.

Very truly yours,

Ravin J. Garg, M.D.

AAMC Oncology and Hematology DeCesaris Cancer Institute



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JEANINE L. WERNER, MD
JULIE HUBBARD, CRNP

October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support the Certificate of Need application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as an internist and hematologist-oncologist in Maryland, and on the staff at AAMC for more than 20 years. I believe that my patients would benefit from a cardiac surgery program at AAMC and that such a program is needed and desired by our community. At this time, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are distant from my patients' homes, and from my practice. Most of these patients have preoperative testing and care at AAMC and would prefer to remain at AAMC for their cardiac surgery. I am confident that AAMC will create a high quality cardiac surgery program that would be on par with other centers in the region. I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their procedures.

Very truly pours,

Peter R. Graze, M.D., F.A.C.R.
AAMC Oncology and Hematology
DeCesaris Cancer Institute



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October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support the Certificate of Need application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as an internist and Hematologist-Oncologist in Maryland, and on the staff at AAMC for many years. I believe that my patients would benefit from a cardiac surgery program at AAMC and that such a program is needed and desired by our community.

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Very truly yours,

Stuart E. Selonick, M.D.

AAMC Oncology and Hematology

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October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

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Very truly yours

Jason D. Taksey, M.D. AAMC Oncology and Hematology



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October 23, 2014

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Very truly yours

Carol K. Tweed, M.D.

AAMC Oncology and Hematology



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October 23, 2014

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At this time, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are distant from my patients' homes, and from my practice. Most of these patients have preoperative testing and care at AAMC and would prefer to remain at AAMC for their cardiac surgery. I am confident that AAMC will create a high quality cardiac surgery program that would be on par with other centers in the region. I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their procedures.

Very truly yours,

Stanley Watkins, M.D.

AAMC Oncology and Hematology



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JULIE HUBBARD, CRNP

October 23, 2014

Kevin McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to support the Certificate of Need application filed by Anne Arundel Medical Center (AAMC) for a new cardiac surgery program. I have practiced as an internist and Hematologist-Oncologist in Maryland, and on the staff at AAMC for many years. I believe that my patients would benefit from a cardiac surgery program at AAMC and that such a program is needed and desired by our community.

At this time, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are distant from my patients' homes, and from my practice. Most of these patients have preoperative testing and care at AAMC and would prefer to remain at AAMC for their cardiac surgery. I am confident that AAMC will create a high quality cardiac surgery program that would be on par with other centers in the region. I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their procedures.

Very truly yours,

David E. Weng, M.D., Ph.D.

AAMC Oncology and Hematology

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Alex Gandsas, MD, MBA, FACS Director, Weight Loss and Metabolic Surgery Program. Associate Professor of Surgery The Johns Hopkins University School of Medicine

Surgical Specialists at AAMC 2000 Medical Parkway Health Science Pavilion, suite 600 Annapolis, MD, 21401 TEL: 443-481-6713 FAX: 443-481-6713

October 31, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a Bariatric Surgeon in Maryland and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

A comprehensive cardiac evaluation is a significant component during the pre-operative work up for patients seeking a surgical solution for morbid obesity. If needed, all patients would have to be referred for cardiac surgery either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Alex Gandsas, MD, MBA, FACS



Leaders in Specialty Orthopaedic Care

Marshall K. Steele, M.D. (Emeritus)
Stephen E. Faust, M.D.
Robert M. Verklin, M.D.
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Jeffrey Gelfand, M.D.
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Alessandro C. Speciale, M.D.
Cyrus J. Lashgari, M.D.
James. H. MacDonald, M.D.
Daniel E. Redziniak, M.D.

Alexander D. Shushan, M.D.
Adrienne A. Spirt, M.D. PhD
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Rochelle S. Hutchison, M.D.
Parineet Bambrah, M.D.
Benjamin M. Petre, MD
Justin R. Hoover, M.D.
Denise Varquez-Hoffman, DPM.
Christina M. Morganti, M.D.
D. Eli Lynch, M.D.
James J. York, M.D.
Paul J. King, M.D.

Julie A. VanHassent, PA-C Kathleen V. Potter, PA-C Caty R. Platnick, PA-C Tracy L. Adams, CRNP Jill M. Monroe, PA-C Eric R. Crapster, PA-C Gary A. Horsmon, PA-C Jennifer Grover, PA-C Jacob Aja, PA-C Karen Pipken, CRNP Amanda Comegys, PA-C Philip Exum, PA-C Karen Hartke, PA-C Kristin Davis, PA-C Andrea H. Stone, CRNP Jennifer L. Morris, PA-C

October 24, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as an orthopaedic surgeon in Annapolis on staff at Anne Arundel Medical Center for 10 years. I believe my patients would benefit from a cardiac surgery program here.

Currently all of my patients needing cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are a distance from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that our hospital will create a high quality cardiac surgery program.

Sincerely,

James H. MacDonald M.D.

Waugh Chapel Family Medicine Dr Ian Shantz 2401 Brandermill Blvd, Ste 250 Gambrills, MD 21054

October 24, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON (Certificate of Need) application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a family physician in Gambrills for 10 years and in Annapolis for almost 10 years before that. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community. I have had several patients of mine over the years that have been transported out of the area for their cardiac surgery, and I have often wondered why that is necessary, when we have an excellent medical center right here in Annapolis.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincerely,

Ian Shantz MD

South River Family Medicine, LLC



3169 Braverton Street • Suite 201 • Edgewater, Maryland 21037 Office 410-956-4911 • Fax 410-956-4939

STEPHEN E. KILLIAN, M.D.

Board Certified

Family Practice

October 23, 2014

Mr. Kevin R. McDonald, Chief

Certificate of Need

Maryland Health Care Commission

4160 Patterson Avenue

Baltimore, MD 21215

Dear Mr. McDonald,

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program.

I have practiced in Anne Arundel County as a family physician since 1984 and have been on staff at Anne Arundel Medical Center for most of these years. I feel that my patients and their families would most certainly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either to the District of Columbia hospitals or to other hospitals within Maryland. It can be a burden for both my patients and their families to travel to these distant sites from their homes or my office. Many of these patients have their preoperative testing and initial cardiac care at AAMC and would certainly prefer to remain here for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining high quality surgery programs. I am confident that AAMC will create a high quality cardiac program that is equal to other excellent centers in the region. Based on the expected high quality of the program, I would certainly refer the majority of my patients requiring cardiac surgery to AAMC for their procedures. This would be of benefit to my patients, their families and to my practice.

Thank you for your consideration.

Sincerely,

Stephen Killian, MD



Cardiology Specialists

888 Bestgate Road Suite 208 Annapolis, MD 21401

Phone: 410-897-0822 Fax: 410-897-0095 www.aamgcardiologyspecialists.org

October 31, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing to you in order to support the CON application filed by Anne Arundel Medical Center for a cardiac surgery program. I have been a practicing cardiologist at AAMC since 2011. Over this brief period I have encountered many situations in which I was unable to transfer patients for their cardiac surgical needs due to a lack of available beds. In my practice as a cardiologist, I estimate that I refer at least fifteen patients for cardiac surgery yearly. Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to Johns Hopkins Hospital. We see patients from a wide catchment area and after having established a diagnosis as well as a relationship they are often reluctant to have their care transferred to a new institution that is even further away. Given AAMC's ability to provide excellence in so many medical specialties I am certain that we can provide a competitive cardiac surgery program. Based on the expected high quality of this program I would likely refer all of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures. As a cardiologist it would be a privilege to follow a patient's course from their diagnosis through their operation, recovery, and eventual discharge after heart surgery.

Please feel free to contact me with any questions or comments.

Sincerely,

Jennifer Brady, M.D.

Jennyle Mudy



Cardiology Specialists

888 Bestgate Road Suite 208 Annapolis, MD 21401

Phone: 410-897-0822 Fax: 410-897-0095 www.aamgcardiologyspecialists.org

October 31, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I recently started practicing at Anne Arundel Medical Center after completing my interventional cardiology training at Johns Hopkins Hospital. I decided to join Anne Arundel Medical Group as I view the health care system as a regional leader in health care delivery, constantly striving to exceed the standards of care and provide the very best medicine in a cost-conscious manner. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

In my practice as an interventional cardiologist, I estimate that I refer approximately 40-50 patients for cardiac surgery yearly. Currently, all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my office. In some cases, there is a delay in transport from AAMC to hospitals for surgery, given limitations in bed availability at other institutions. My patients find these delays frustrating. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgical procedures. Furthermore, as an interventional cardiologist, having on-site cardiac surgery will allow me to perform high-risk, complex coronary interventions that I am presently referring to other hospitals in the District of Columbia or hospitals within Maryland. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent cardiac surgery programs in our area. Based on the expected high quality of this program, I would likely refer nearly all of my patients requiring cardiac surgery to AAMC for their cardiac surgical procedures.

Please feel free to contact me with any comments or questions.

Sincerely,

Elizabeth A. Reineck, M.D.



Leaders in Specialty Orthopaedic Care

Marshall K. Steele, M.D. (Emeritus)
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Robert M. Verklin, M.D.
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Cyrus J. Lashgari, M.D.
James. H. MacDonald, M.D.
Daniel E. Redziniak, M.D.

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Rochelle S. Hutchison, M.D.
Parineet Bambrah, M.D.
Benjamin M. Petre, MD
Justin R. Hoover, M.D.
Denise Varquez-Hoffman, DPM.
Christina M. Morganti, M.D.
D. Eli Lynch, M.D.
James J. York, M.D.
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Julie A. Vanl Jassent, PA-C Kathleen V. Potter, PA-C Caty R. Platnick, PA-C Tracy L. Adams, CRNP Jill M. Monroe, PA-C Eric R. Crapster, PA-C Gary A. Horsmon, PA-C Jennifer Grover, PA-C Jacob Aja, PA-C Karen Pipken, CRNP Amanda Cornegys, PA-C Philip Exum, PA-C Karen Hartke, PA-C Kristin Davis, PA-C Andrea H. Stone, CRNP Jennifer L. Morris, PA-C

November 4, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as an orthopedic surgeon and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

Currently all of my patients referred for cardiac surgery are referred either out of state to the District of Columbia or to other hospitals within Maryland. These hospitals are relatively distant from my patients' homes and from my practice. Many of these patients have their preoperative testing and cardiac care at AAMC and would prefer to remain at AAMC for their cardiac surgery procedures. AAMC has a proven track record of creating and maintaining excellent surgery programs. I am confident that AAMC will create a high quality cardiac surgery program that is on par with other excellent centers in the region. Based on the expected high quality of the program, I would likely refer the majority of my patients requiring cardiac surgery to AAMC for their procedures.

Sincere y,

Paul L. King, MD

Director, Center for Joint Replacement

Anne Arundel Medical Center



December 1, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a primary care physician in Annapolis and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

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Sincerely,

Emily A. Ulmer, MD

October 20, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

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Dear Mr. McDonald:

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Sincerely,

SAMPLE LETTER

October 20, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a surgeon in Maryland and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

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Sincerely



Women's Center for Pelvic Health 2003 Medical Parkway Wayson Pavilion, Suite 150 Annapolis, MD 21401 443-481-1199 Fax: 443-481-1495

www.aahs.org

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a nurse practitioner at the Women's Center for Pelvic Health and on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

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Sincerely,

Marie Holt, C.R.N.P.

Marie Holt, camp



Women's Center for Pelvic Health 2003 Medical Parkway Wayson Pavilion, Suite 150 Annapolis, MD 21401 443-481-1199 Fax: 443-481-1495

www.aahs.org

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a nurse practitioner at the Women's Center for Pelvic Health and on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

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Sincerely,

Katherine Smollon, C.R.N.P.

Kathun Smilin, CRUP



Women's Center for Pelvic Health 2003 Medical Parkway Wayson Pavilion, Suite 150 Annapolis, MD 21401 443-481-1199 Fax: 443-481-1495 www.aahs.org

November 19, 2014

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a nurse practitioner at the Women's Center for Pelvic Health and on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

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Sincerely,

Pamara Kennedy, C.R.N.P.

6934 Aviation Blvd, Suite B Glen Burnie, MD 21061 Phone: 443.949.0814 Fax: 443.949.0825

www.mdics.com

November 19, 2014

Douglas S. Mitchell MD, MBA 6934 Aviation Blvd, Suite B Glen Burnie, MD 21061

Mr. Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Avenue Baltimore, MD 21215

Dear Mr. McDonald:

I am writing this letter in support of the CON application filed by Anne Arundel Medical Center for a new cardiac surgery program. I have practiced as a hospitalist Annapolis and as a physician on staff at Anne Arundel Medical Center for many years. I feel that my patients would clearly benefit from a cardiac surgery program at AAMC and that such a program is both needed and desired by our community.

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Sincerely,

Douglas S. Mitchell MD, MBA

GERALD EDWARD BUNKER M.D., M.P.H, Ph.D.

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213 King George Street
Annapolis, Maryland USA 21401-1608
Home: (410) 260-5687, Cell: (410) 808-2005 _3 32 5
Email: drbunker@mac.com
2-68-268-8

Date

Kevin R. McDonald, Chief Certificate of Need Maryland Health Care Commission 4160 Patterson Ave Baltimore, MD 21215-2299

Subject:

Letter of Support- Anne Arundel Medical Center's Certificate of Need Application for Cardiac Surgery Services

Dear Mr. McDonald:

VOICE IN SUPPORT OF AAMCS

CON FOR CARDIAC CARE SERVICES.

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I SPEAK AS A ROW 9

TERM FAMILY CARE PHYSICIAN

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SINCERLY